

# Solicitation for feedback #1 Realigning the Maltese 2019 National AI Vision and Strategy

30 October 2023



01

**Where from?**  
**The 2019 AI Strategy:**  
**Achievements and**  
**Lessons Learnt**

# 2019 Strategic Pillars & Enablers

INVESTMENT, START-UPS &  
INNOVATION

PUBLIC SECTOR ADOPTION

PRIVATE SECTOR ADOPTION

EDUCATION & WORKFORCE

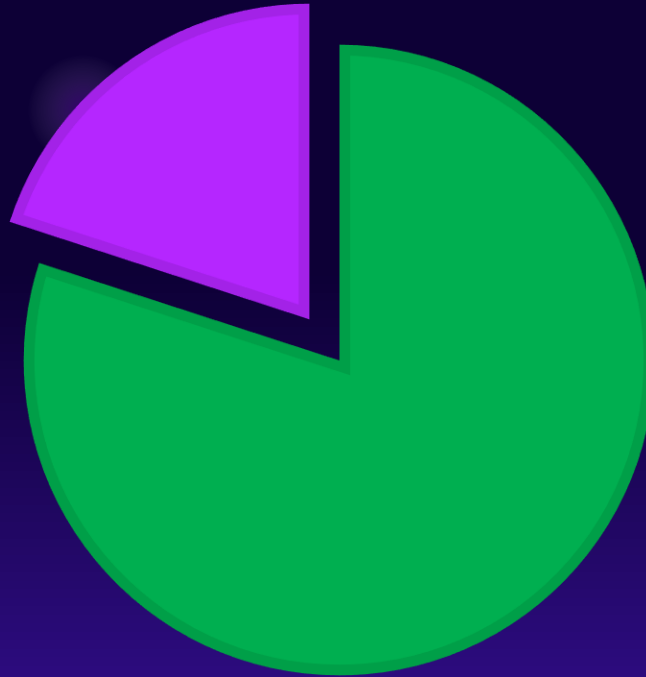
LEGAL & ETHICAL FRAMEWORK

INFRASTRUCTURE

# 72 Action Points

80%

COMPLETED,  
ESTABLISHED &  
ONGOING



20%

ONGOING-  
COMMUNICATION  
OR ABSOLUTE



# MDIA Projects

European Digital Innovation Hub (EDIH)

MDIA-TAS (Technology Assurance Sandbox)

AI Applied Research Grant (MAARG)

MDIA Pathfinder Scholarship

TAKEOFF Seed Fund Award

# International Rankings

| International Ranking                   | Ranking in 2019 | Ranking in 2022 | Number of countries |
|---|-----------------|-----------------|---------------------|
| The Global Innovation Index             | 27              | 21              | 132                 |
| Government AI Readiness Index           | 43              | 33              | 181                 |
| AI and Democratic Values Index          | n/a             | 37              | 75                  |
| 2023 International Innovation Scorecard | n/a             | 31              | 70                  |
| Digital Economy and Society Index       | 10              | 6               | 28                  |

# Lessons Learnt



Opportunity to realign the strategy in line with advancements



From government as a role model to private sector adoption



Education, awareness and trust



Accessibility of High Performance Computer



Alignment with AI Act



02

**Why?**  
Understanding the Need to  
Realign the 2019 Strategy



# Why the Need to Realign the 2019 Strategy?

- **Implementation in progress** with 80% of the 2019 Strategy have been partially or fully implemented.
- **Technological innovation** means new areas have become relevant, others obsolete.
- **Regulatory developments** mean that Malta will be regulating within international frameworks.
- **Societal changes** mean new challenges and opportunities.



03

**How?**  
Strategy realignment  
process design

# Towards a Realigned Strategy

- **Stakeholder and consultation** intensive process.
- **Timeline:**



# Stakeholder Involvement

- **Individual stakeholder meetings** with over 50 individuals representing over 30 entities, including:
  - Private sector users of AI
  - Private sector developers of AI
  - Private sector service providers
  - Public sector and Authorities
  - Academia
- **Reached out to over 30 entities** for input:
  - Representative bodies
  - Ministries and authorities
  - Political Parties and organisations
- In the process of extracting shared vision, objectives and measures from this stakeholder input.

# A Strategy in Context

1. **Local policies and strategies** which have an impact on, or are impacted by the AI Strategy have been reviewed.
2. Other **national AI strategies**, to seek what other countries are striving for and how it impacts the Maltese vision.
3. The evolving **EU AI Act**, setting the legal and regulatory context in which the local strategy will be operating is being monitored.

# A Strategy in Context

4. **Advancements in AI technology** opening new opportunities and setting new challenges are being taken into account.
5. As are **emerging trends in industry**, particularly in adoption of AI and change in workflows and processes.

# A Strategy in Context

6. The strategy will take into account a number of **ethical AI frameworks** by international bodies identifying guiding principles of AI adoption.
7. It also takes into account emerging national and industry **technical guidelines and risk assessment frameworks for safe AI.**



04

**Where to?**  
A Realigned Vision and  
Structure of the  
National AI Strategy



# A Realigned Strategy

AI for Societal Well-Being  
and Sustainability

Human-centricity

Sustainability

Living Heritage

Art and Culture

Monitoring social impact

Ethical considerations

# A Realigned Strategy

AI for Societal Well-Being  
and Sustainability

Cultivating an  
Informed Public  
and a Skilled  
Workforce

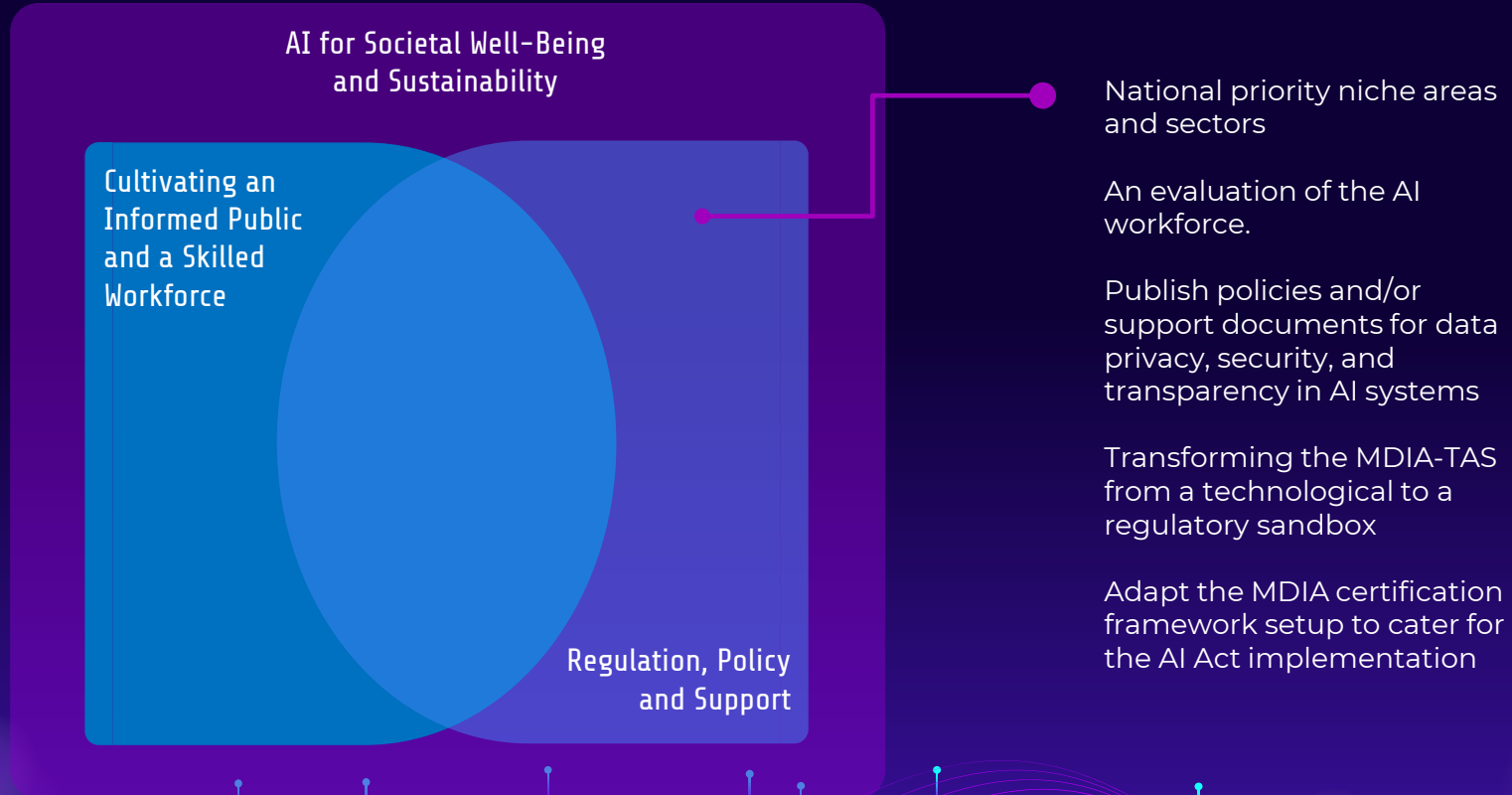
Informing the general public, targeting different segments of society

Education, from primary and secondary to tertiary and vocational

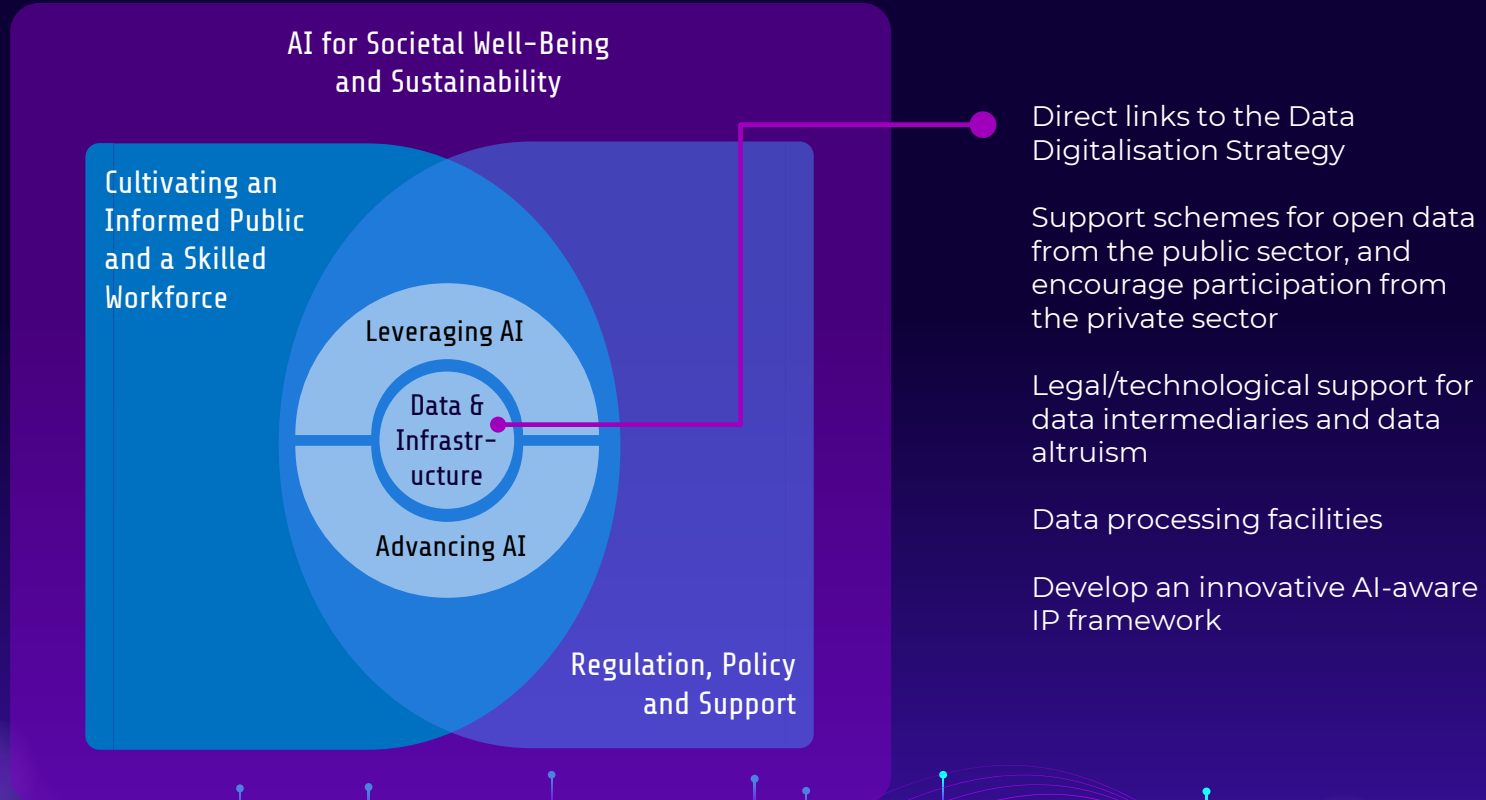
Lifelong training and professional development

Widening the AI talent pool beyond that of IT

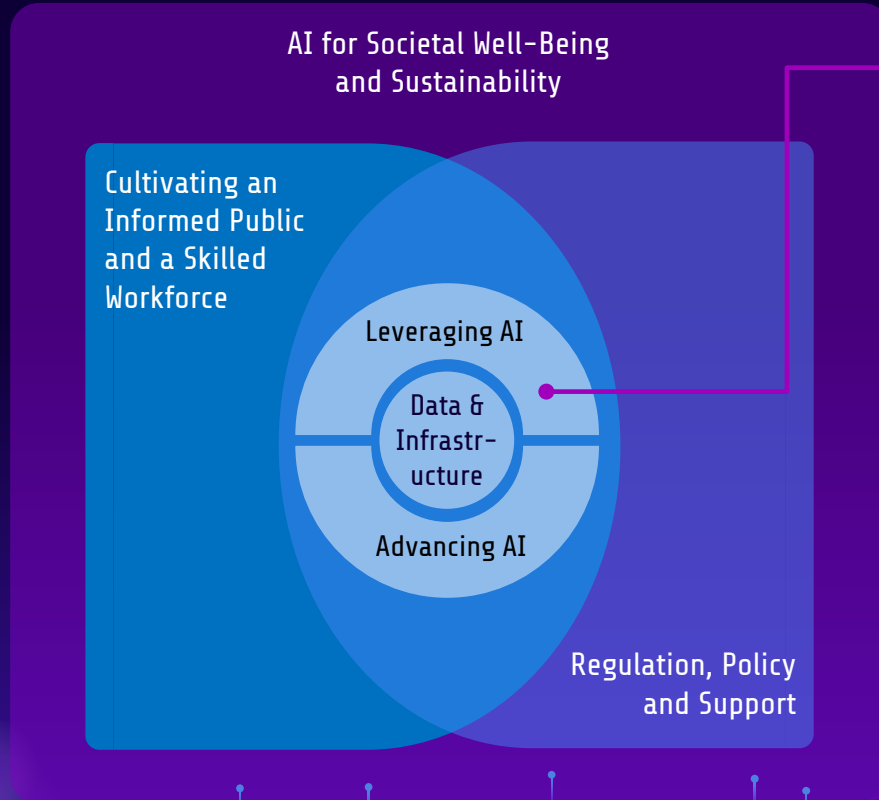
# A Realigned Strategy



# A Realigned Strategy



# A Realigned Strategy



Private Sector, particularly supporting adoption of AI

Support AI infrastructural knowledge needs e.g. cybersecurity

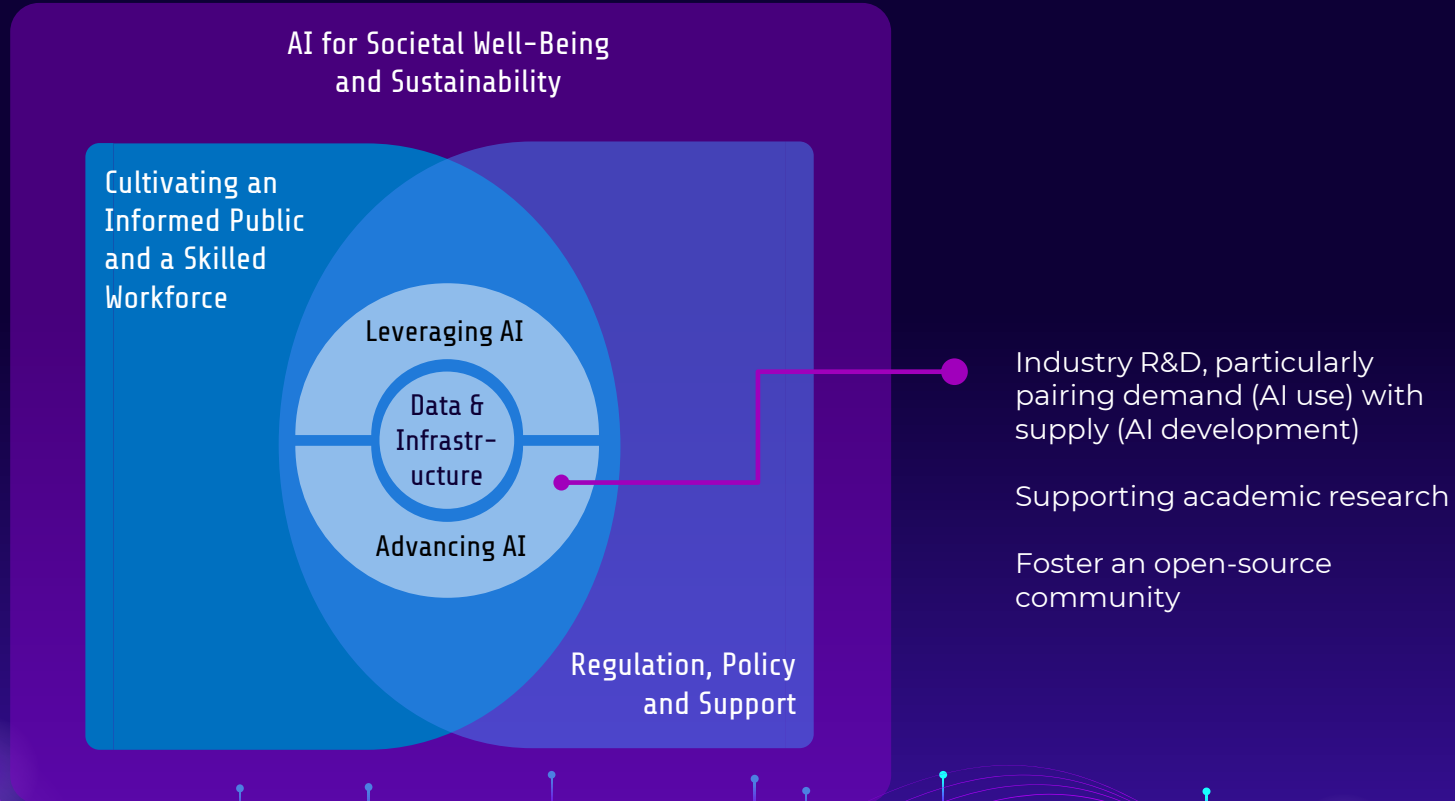
Supporting EU AI Act compliance

Public Sector, particularly towards trustworthy AI

Support public procurement of AI

Bridge public sector needs with private sector solutions

# A Realigned Strategy



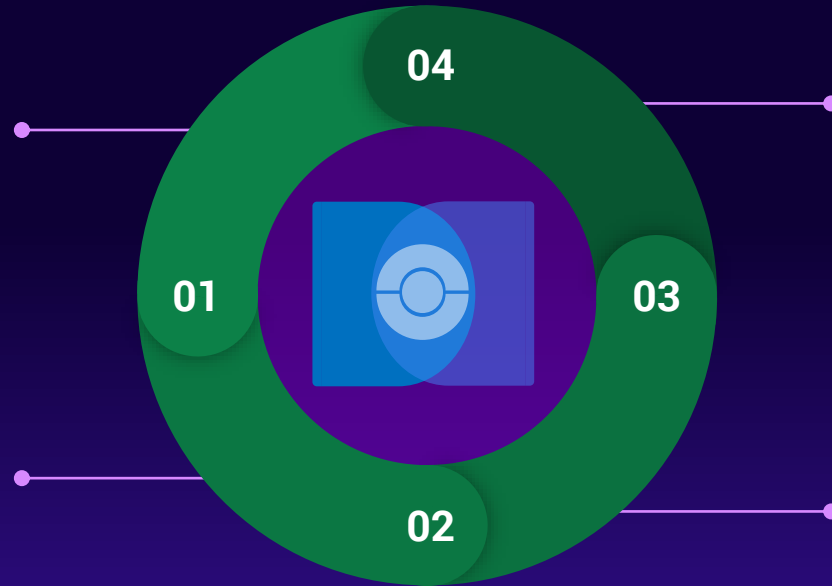
# A Realigned Evergreen Strategy

## Implement

Set up a team to drive the implementation process, identifying ownership of measures, budget requirements, etc.

## Monitor

Continuously monitor (i) the measures, (ii) identified strategy success criteria; and (iii) identified nationwide AI adoption and quality metrics



## Re-align

Identify and plan corrective measures for realigning the strategy and measures. In particular, set up running failure flags to ensure agile realignment and turn-around strategy relevance procedures.

## Evaluate and assess

Evaluate the results and effectiveness of the measures and their impact on the AI ecosystem. Identify and publicise success measures, and seek less successful measures assessing whether they need to be supported differently or whether they are no longer relevant to the objectives.



05

**Soliciting feedback  
throughout the process  
Phase #1**



# Initial Stakeholder Feedback

- The MDIA is soliciting feedback in order to ensure that the strategy takes into account the needs and vision of a wide swathe of stakeholders.
- In particular, input on the following aspects is being sought out at this stage:
  - Feedback on the proposed **strategy-definition process**
  - Soundness of **strategy structure** and the approach adopted
  - Feedback on the identification of **niche areas of focus** (see next slide)

# AI Strategy Priority Areas

- The AI Strategy is planned to identify a number of priority areas of national interest, but it is also envisaged to set up an expert steering group to identify new opportunities and shifts in these niches during the lifetime of the strategy.
- Input on which focus areas should be included and how they can directly contribute to national priorities is being sought. It is planned to have:
  - **Sectorial focus areas**, such as financial services, gaming, tourism, etc.; and
  - **Technological focus areas**, such as natural language processing, high performance computing, etc.

# Feedback Being Solicited

- Accompanying these slides is a brief document explaining the ideas in more detail, including the consultation questions.
- Feedback on the aspects listed in the previous slide, or any other aspects of the strategy will be received until 21 November 2023 on the contact details in the last slide.
- MDIA is also open to set up meetings with stakeholders to discuss the realignment of the AI strategy. Reach out to MDIA to set up such a meeting.

# THANKS!

Send us your feedback on:

**[consultation@mdia.gov.mt](mailto:consultation@mdia.gov.mt)**



 **mdia** MALTA  
DIGITAL  
INNOVATION  
AUTHORITY